

VISUAL ANALYTICS

APPLICATION AREAS

LECTURE 8

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TOC

- **Business Intelligence**
- **Legal Matters**
- **Work at Aviz**

ANALYSIS IN THE BUSINESS SECTOR

BUSINESS INTELLIGENCE

“An interactive process for exploring and analyzing structured and domain-specific information to discern trends or patterns, thereby deriving insights and drawing conclusions.

The business intelligence process includes communicating findings and effecting change.”

Gartner

→ there are many more definitions and they don't all say the same thing

BUSINESS INTELLIGENCE

- **Typical Goals:**
 - increase profitability
 - decrease costs
 - improve customer relationship management
 - decrease risks (e.g. credit risk analysis)
- **Main goal: aid in making decisions**

ANALYSIS IN ENTERPRISES IN GENERAL

- **business analysts**
 - **data analysts**
 - **data scientists**
- **typical user population for analysis & visualization tools**

Sean Kandel, Andreas Paepcke, Joseph M. Hellerstein, Jeffrey Heer: Enterprise Data Analysis and Visualization: An Interview Study. IEEE Trans. Vis. Comput. Graph. 18(12): 2917-2926 (2012)

A STUDY

researchers conducted semi-structured interviews in enterprises:

- 35 analysts (26 male)
- 25 organizations: healthcare, retail, finance, social networking, insurance, ...

Sean Kandel, Andreas Paepcke, Joseph M. Hellerstein, Jeffrey Heer: Enterprise Data Analysis and Visualization: An Interview Study. IEEE Trans. Vis. Comput. Graph. 18(12): 2917-2926 (2012)

QUESTIONS

- What tasks do analysts perform?
- What kinds of data sources and formats do they work with?
- What tools do they regularly use and how do they use them?
- How do analysts vary in terms of programming proficiency?
- How do analysts vary in terms of statistical proficiency?
- What are the “results” of analysis?
- What happens to these results “downstream”?
- What are recurring bottlenecks and pain points?
- How important is scalability?
- How important is sociability?
- What is the relationship between analysts and other business units?
- Where are analysts situated within their corporate hierarchy?

THE ANALYST

Three archetypes found

1) hackers

- most comfortable manipulating data
- used 3+ programming languages (R, Python, SQL, ...)
- complex workflows
- work quite isolated (don't need a lot of help)
- used visualizations: Tableau, Excel, PPT, D3, ...

THE ANALYST

Three archetypes found

2) scripters

- most analysis done in R/Matlab
- not versed in custom operations (parsing, scraping)
- generally worked on data from data warehouse (with help from IT staff)
- applied models to data
- did exploratory analysis with visualization

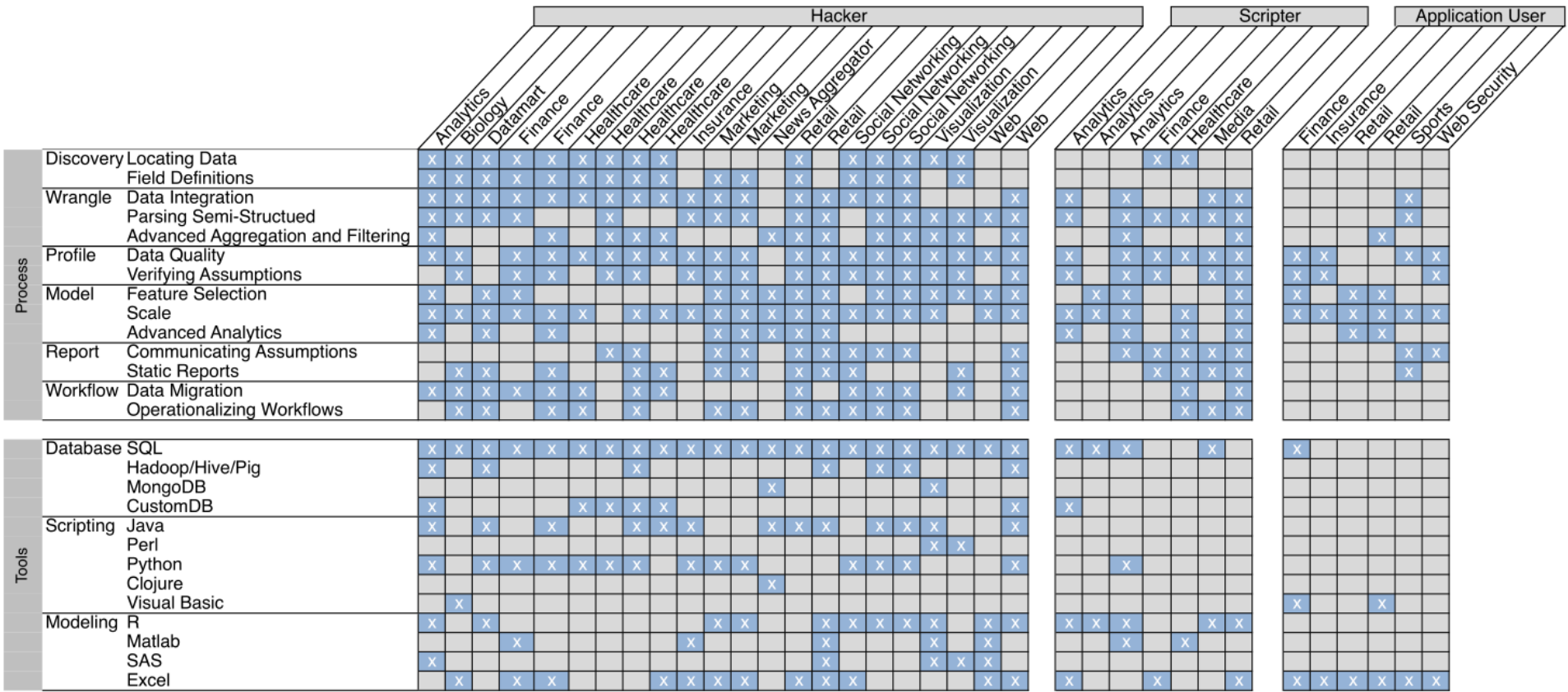
THE ANALYST

Three archetypes found

3) application user

- performed most operation in spreadsheet or analysis app (SAS/JMP, SPSS, ...)
- needed help preparing data
- typically worked on smaller datasets

ANALYSTS



IT TEAM

- **Crucial role in process**
 - getting, maintaining, accessing data
 - operationalize workflows
 - provide documentation

OTHER FINDINGS

- **data:**
 - stored in variety of repositories and formats
- **consumers of analysis:**
 - many different departments, also other analysts
 - static reports shared most commonly, sometimes dynamic dashboards

OTHER FINDINGS

- **collaboration**
 - work on analysis task mostly done individually
 - resources shared, however: data, scripts, results, documentation

REPORTED CHALLENGES

- **discovery**
 - where is my data?
 - what does my data mean? (unclear field names, missing units, timezones, ...)

REPORTED CHALLENGES

- wrangling
 - processing semi-structured data
 - data integration from multiple sources
 - advanced aggregation and filtering

I spend more than half of my time integrating, cleansing and transforming data without doing any actual analysis. Most of the time I'm lucky if I get to do any analysis. Most of the time once you transform the data you just do an average... the insights can be scarily obvious. It's fun when you get to do something somewhat analytical.

REPORTED CHALLENGES

- **profiling**
 - assessing & improving data quality
(missing data, wrong formats, ...)
 - checking assumptions
(data distribution, semantics of data, ...)

REPORTED CHALLENGES

- modeling
 - finding the right features to analyze
 - scale of data
 - visualization of statistical models missing

REPORTED CHALLENGES

- **reporting**
 - how to document assumptions
 - flexibility in reports missing

REPORTED CHALLENGES

- **workflows are non-linear**
 - moving data between tools necessary (creates formatting issues)
 - creating repeatable, reliable, and scalable workflows

BUSINESS ANALYSIS TOOLS

a research view

TOOLS PREDECESSORS

- **Management Information Systems (MIS)**
- **Management Decision Systems (MDS)**
- **Decision Support Tools (DSS)**
- **Executive Information Systems (EIS)**
- **Analysis Information Systems (AIS)**
- ...

TOOLS

Warning: I haven't tried any of them, so can't make recommendations

- **Professional**
 - SAP Business Intelligence
 - IBM Cognos
 - ...
- **Open Source**
 - SpagoBI
 - Pentaho
 - ...
- **Research**
 - see next slides

DOTLINK360

Basole, R.C.; Clear, T.; Mengdie Hu; Mehrotra, H.; Stasko, J., "Understanding Interfirm Relationships in Business Ecosystems with Interactive Visualization," *Visualization and Computer Graphics, IEEE Transactions on* , vol.19, no.12, pp.2526,2535, Dec. 2013
doi: 10.1109/TVCG.2013.209

2013

dotlink360

Understanding Interfirm Relationships in Business Ecosystems with Interactive Visualization



Rahul C. Basole | Trustin Clear | Mengdie Hu | Harshit Mehrotra | John Stasko

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 Georgia Institute
of Technology

BUSINESS ECOSYSTEM INTELLIGENCE

- **market analysts**
 - understand competitive trends/strategies/threats/opportunities
- **executives**
 - identify strategic collaborations & customers, find areas for innovation
- **venture capitalists**
 - identify investment opportunities, see how they fit in the business landscape

DOTLINK360



DESIGN PROCESS

- field study of analysts
- derive set of design requirements
- develop initial version
- user testing
- redesign

DATA SOURCES

- **Thomson Reuters SDC Platinum database**
 - commercial database
 - ca. 700,000 global alliances, agreements, joint-ventures, since 1985
- **Capital IQ Compustat**
 - contains e.g. quarterly financial and accounting data for active and inactive publicly listed companies

DATA TRANSFORMATION

- turned data into a network
 - nodes = companies
 - edges = agreements
 - nodes have multiple attributes
 - edges have multiple types
 - +temporal data
- time-varying multivariate network

DESIGN REQUIREMENTS

- **Field study**
 - online survey + interviews
 - 24 senior industry individuals (market analysts, executives, venture capitalists)
 - each >10 years of experience

DESIGN REQUIREMENTS

top-down & bottom-up examination of an ecosystem are critical

“it is helpful to have a birds-eye view of the ecosystem, but at the same time [the system] should be able to allow users to drill down into individual companies and segments.”

DESIGN REQUIREMENTS

- understanding interfirm connectivity, composition, and temporality is vital
- comparative perspectives drive insight
- first: communicate agreement summaries (structural information) → then: offer details
- provide a familiar metaphor while supporting direct and prompt interaction, not complex queries and commands
- add common network-related analysis tasks (see the InfoVis lecture on graphs and networks)

MULTIPLE VIEWS

Company Information

Hewlett-Packard Co

HPQ: NYSE | United States

ECOSYSTEM SEGMENTS

Device Manufacturers [Primary]
Platform Providers
System Integrators

COMPETITORS

- IBM
- SAP AG
- Samsung Electronics Co Ltd
- Oce NV
- Canon Inc
- Infosys BPO Ltd
- Toshiba Corp
- Wipro Technologies
- Konica Minolta Photo Imaging
- Teradata Corp
- CGI Corp
- Cap Gemini SA
- Cisco Systems Inc
- Lexmark International Inc
- Brother Industries Ltd
- Tata Consultancy Services Ltd
- Lenovo Group Ltd
- Acer Inc
- Computer Sciences Corp

CONTACT INFORMATION

3000 Hanover St.Palo Alto
CA 94304-1185

Phone : 650-857-1501
Fax : 650-857-5518

<http://www.hp.com>

[View all agreements](#)

[View structural properties](#)

Agreement Details

EXPAND ALL | SORT BY | SELECT

07/08/1994	Strategic	Completed
07/08/1994	R & D	Completed
02/08/1994	Manufacturing	Completed
01/01/1994	Supply	Completed
07/06/1993	Marketing	Completed
07/06/1993	Licensing	Completed/Signed
06/00/1993	Other	Completed/Signed
02/01/1993		Pending
02/01/1993		Completed/Signed
06/09/1992		Completed/Signed
03/06/1992		Completed/Signed
01/07/1992		Completed/Signed
01/00/1992		Completed/Signed
07/03/1991		Terminated
06/04/2003		Completed/Signed

Partners: Microsoft Corp, Intel Corp

Description: Korea Telecom Co Ltd, a unit of KT Corp, Microsoft Corp, Intel Corp and Hewlett-Packard Co formed a strategic alliance to provide marketing services for wireless Internet services and equipments. Under terms of the agreement, the alliance was to jointly develop and sell a wireless Internet product called K-MAC. K-MAC is a package of wireless Internet-related software, applications, systems and consulting services to customers.

Agreement Type

- Strategic
- R & D
- Manufacturing
- Supply
- Marketing
- Licensing
- Other

Structural Properties

Hewlett-Packard Co

[View company information](#)

Alliances

Total : 515
Strategic : 462
R&D : 152
Marketing : 177
Manufacturing : 61
Supply : 28

Alliance Status

Letter of Intent : 5
Completed/Signed : 412
Terminated : 6
Pending : 92

Alliance Composition

Exploitation Index (EXPLT Index) : 0.699
Exploration Index (EXPLR Index) : 0.295
Portfolio Diversity Index (PDI) : 0.653

Alliance Activity Index (AI) : 23.0

Structural Properties

Size : 104.0

Centrality

Degree : 569
Betweenness : 81954.7
Closeness : 0.05
Eigenvector : 0.21

Cluster Coefficient : 0.07

Complexity Index

Vertical Complexity (VC) : 0.019
Horizontal Complexity (HC) : 0.980
Geographic Complexity (GC) : 0.692
Total Complexity : 0.013

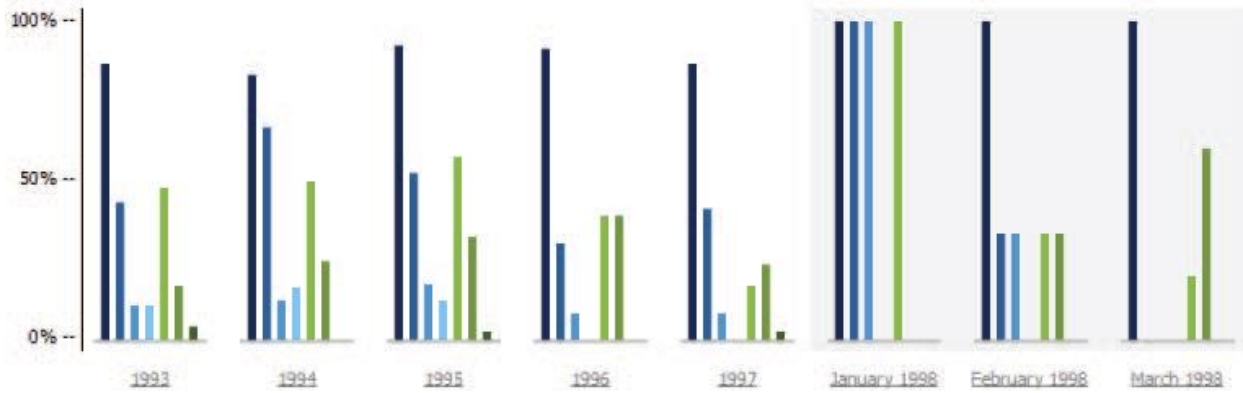
details

MULTIPLE VIEWS

Hewlett-Packard Co



timeline



MULTIPLE VIEWS

portfolio overview



Ecosystem Segments



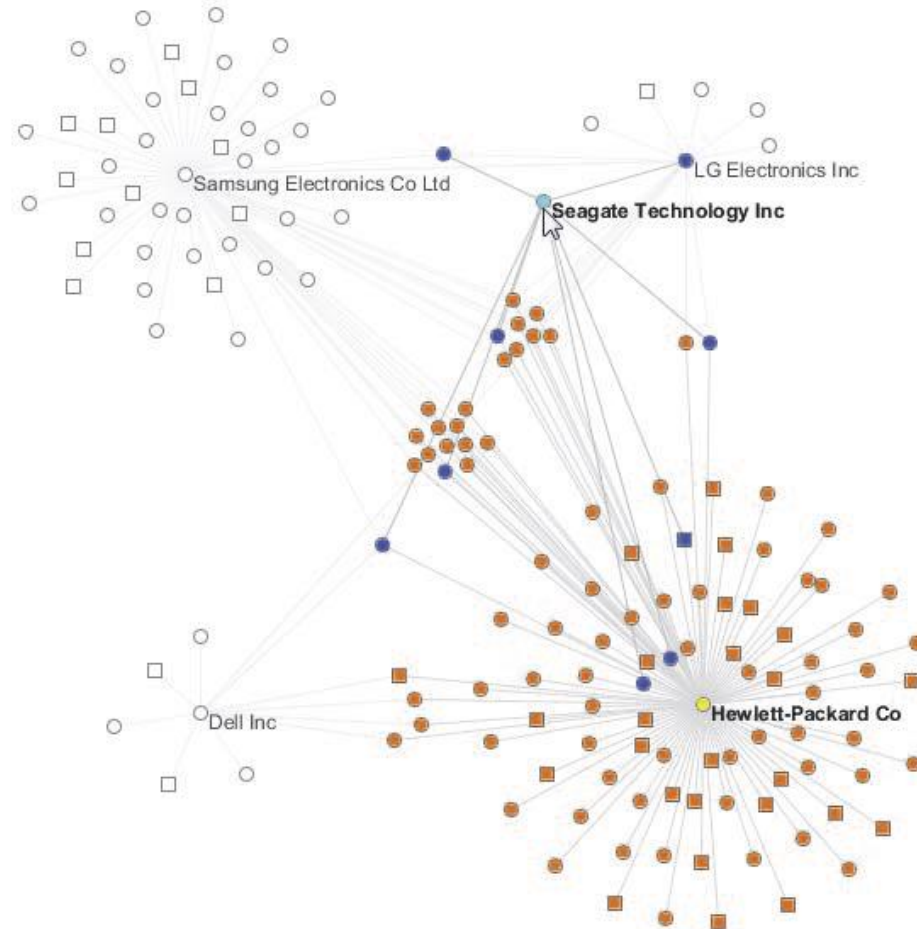
Companies



Countries and Regions



MULTIPLE VIEWS



comparison

... and many more

WIREVIS

Remco Chang, Mohammad Ghoniem, Robert Kosara, William Ribarsky, Jing Yang, Evan Suma, Caroline Ziemkiewicz, Daniel Kern, Agus Sudjianto

IEEE Visual Analytics Science and Technology (VAST) 2007.

- financial institutions have obligation to discover suspicious financial transactions
 - can be fined if not found or shut down
- many transactions are purely digital & banks often are only the middle “man”
- large banks need to monitor hundreds of thousands of transactions per day

WIREVIS

Remco Chang, Mohammad Ghoniem, Robert Kosara, William Ribarsky, Jing Yang,
Evan Suma, Caroline Ziemkiewicz, Daniel Kern, Agus Sudjianto

IEEE Visual Analytics Science and Technology (VAST) 2007.

WireVis

*Visualization of Categorical, Time-Varying Data
From Financial Transactions*

UNC Charlotte

Remco Chang Mohammad Ghoniem
Robert Kosara William Ribarsky
Jing Yang Evan Suma Caroline Ziemkiewicz

Bank of America

Daniel Kern Agus Sudjianto

<https://www.youtube.com/watch?v=RPKcrLQBqiE>

WIREVIS

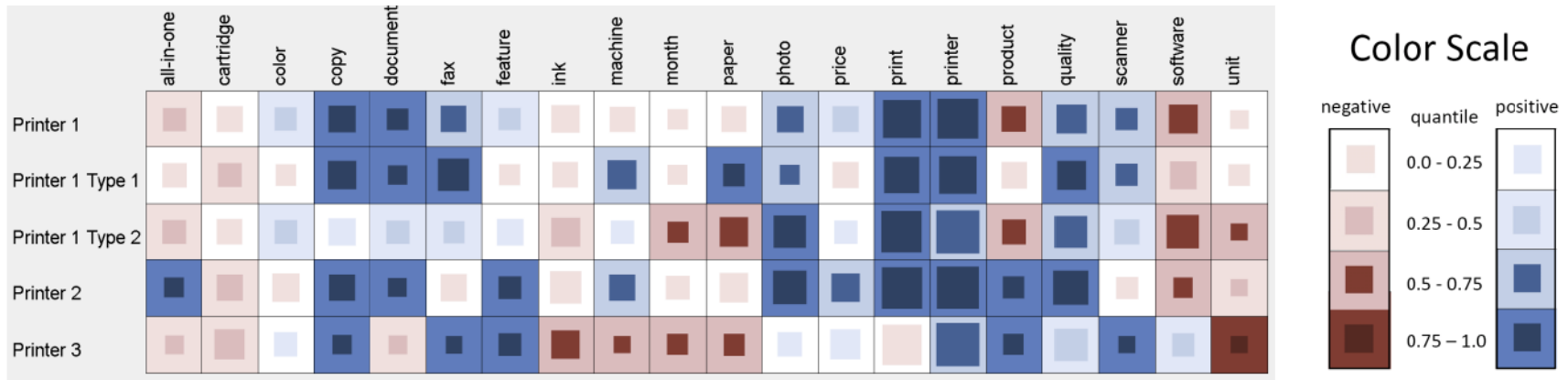
goals

- provide overview of transactions over any period of time → apply to large data
- allow identification of patterns over time and keywords
- replace blind queries with in-place analysis
- provide search-by-example technique

WIREVIS

- wire transaction data
 - semi-structured data record
 - fixed data (sender, receiver, etc.)
 - optional free text
 - temporal, categorical, quantitative
- current (2007) procedure
 - filter based on risk assessment (e.g. money exceed threshold, sender/receiver is a high-risk country or organization)
 - look at spreadsheets

VISUAL ANALYSIS OF CUSTOMER FEEDBACK



Oelke, D.; Ming Hao; Rohrdantz, C.; Keim, D.A.; Dayal, U.; Haug, L.; Janetzko, H., "Visual opinion analysis of customer feedback data," *Visual Analytics Science and Technology, 2009. VAST 2009. IEEE Symposium on* , vol., no., pp.187,194, 12-13 Oct. 2009

doi: 10.1109/VAST.2009.5333919

VISUAL ANALYSIS OF CUSTOMER FEEDBACK

2

ATTRIBUTE	POSITIVE	NEGATIVE
document	0.0%	8.06%
fax	0.0%	17.74%
ink cartridge	0.0%	33.87%
machine	0.0%	32.25%
photo	0.0%	11.29%
scanner	0.0%	9.67%

6

ATTRIBUTE	POSITIVE	NEGATIVE
document	0.0%	33.33%
fax	0.0%	16.66%
ink cartridge	0.0%	66.66%
machine	100.0%	0.0%
photo	16.66%	16.66%
scanner	33.33%	16.66%

4

ATTRIBUTE	POSITIVE	NEGATIVE
document	0.0%	45.45%
fax	0.0%	18.18%
ink cartridge	54.54%	0.0%
machine	36.36%	0.0%
photo	0.0%	36.36%
scanner	9.09%	0.0%

5

ATTRIBUTE	POSITIVE	NEGATIVE
document	0.0%	10.0%
fax	40.0%	0.0%
ink cartridge	0.0%	50.0%
machine	0.0%	40.0%
photo	20.0%	0.0%
scanner	40.0%	0.0%

7

ATTRIBUTE	POSITIVE	NEGATIVE
document	71.42%	0.0%
fax	14.28%	0.0%
ink cartridge	0.0%	14.28%
machine	0.0%	71.42%
photo	14.28%	14.28%
scanner	42.85%	14.28%

1

ATTRIBUTE	POSITIVE	NEGATIVE
document	16.01%	0.0%
fax	32.3%	0.0%
ink cartridge	27.52%	0.0%
machine	25.84%	0.0%
photo	24.15%	0.0%
scanner	20.22%	0.0%

3

ATTRIBUTE	POSITIVE	NEGATIVE
document	10.0%	10.0%
fax	60.0%	0.0%
ink cartridge	50.0%	0.0%
machine	30.0%	0.0%
photo	30.0%	20.0%
scanner	0.0%	80.0%

LEGAL MATTERS

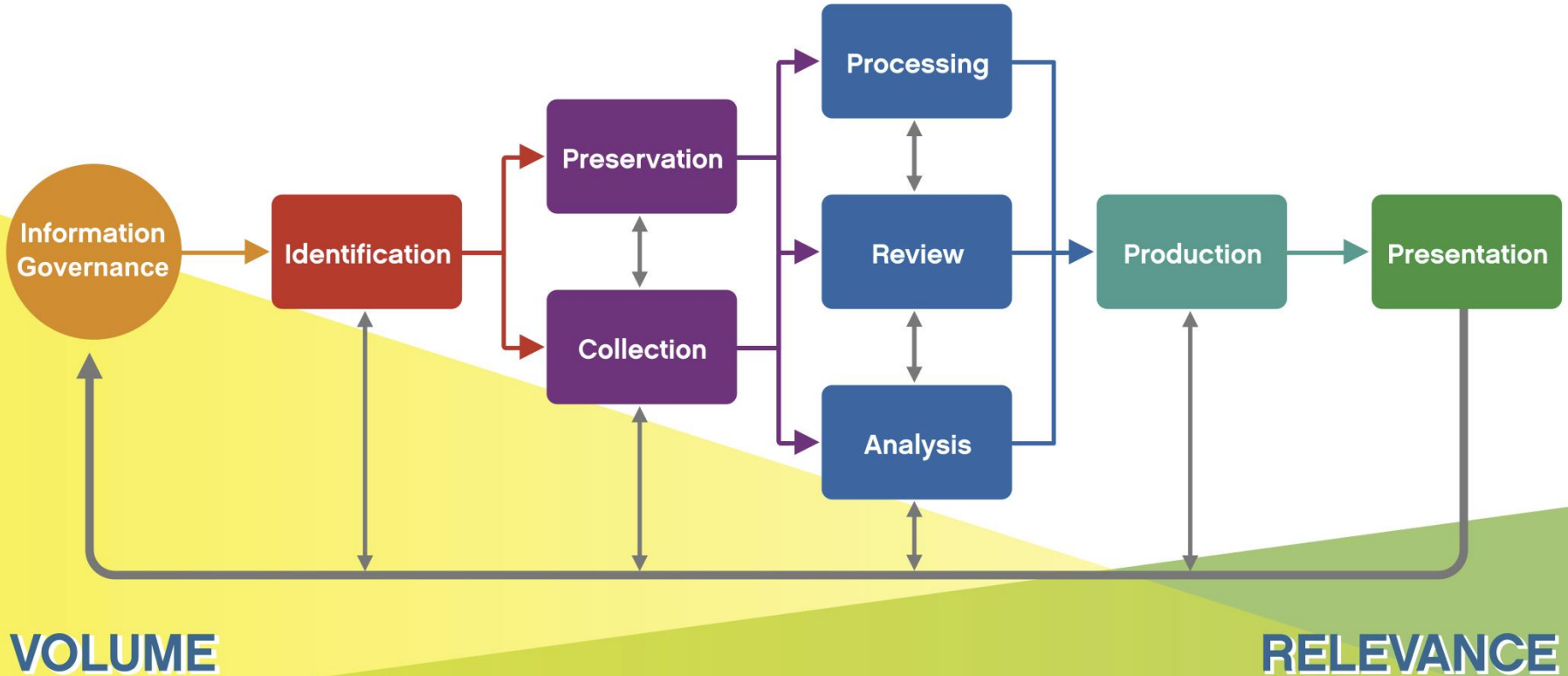
or

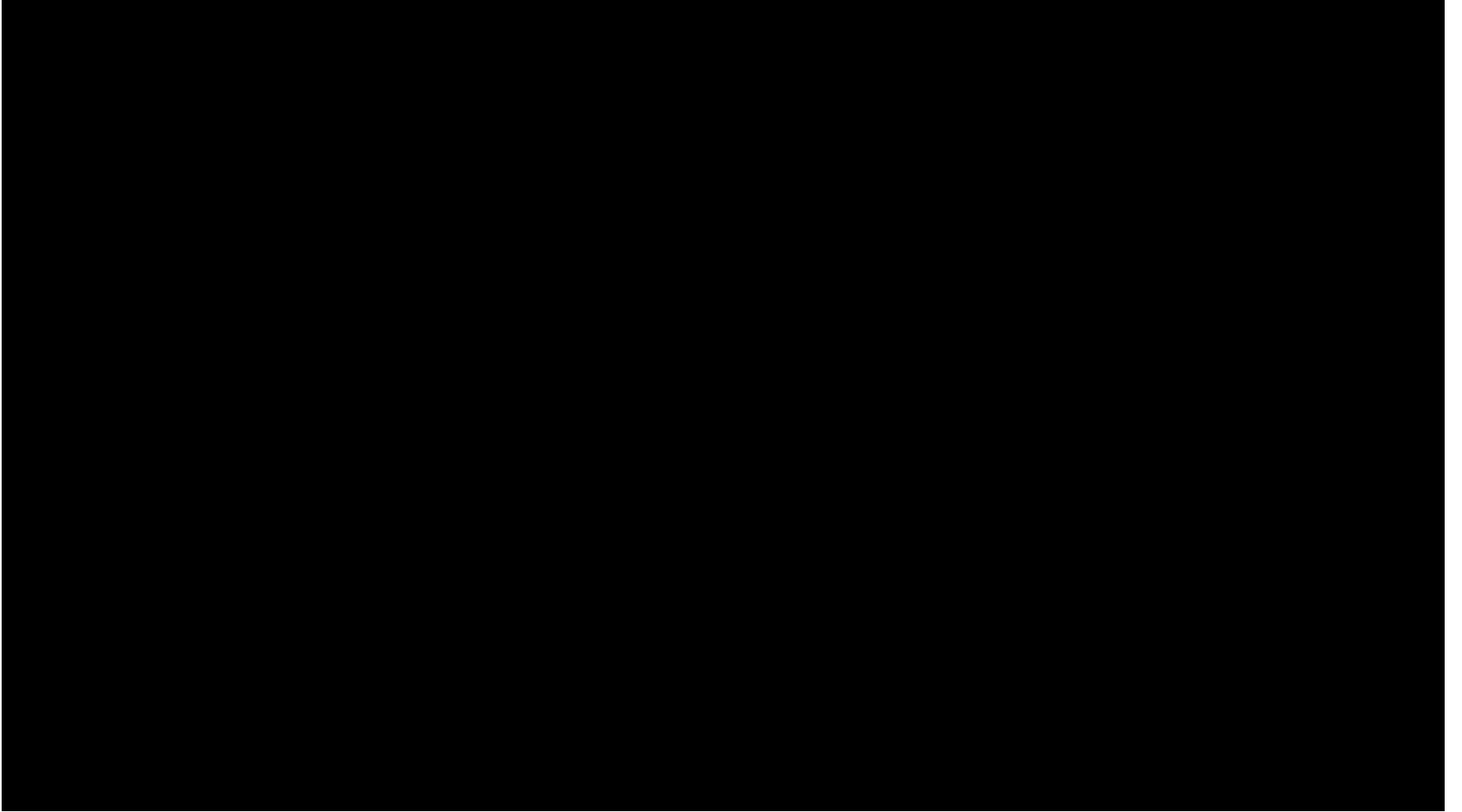
working with large corpora of electronic texts

E-DISCOVERY (MOSTLY USA)

- legal electronic document discovery
 - for use in law suits
 - regulatory information requests
 - investigations, audits, freedom of information act, ...
- documents typically given to court & opponent
- if complaint received, corporations have to produce all related information

Electronic Discovery Reference Model

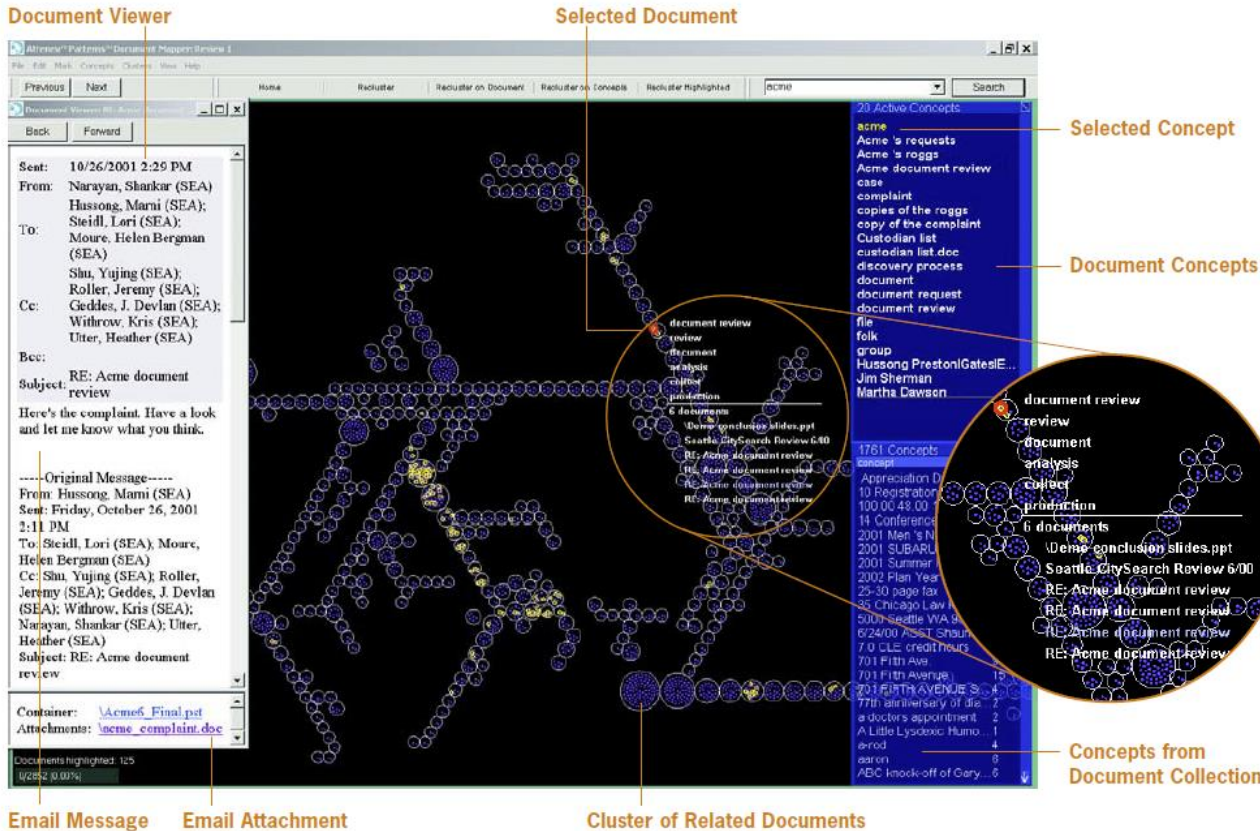




https://www.youtube.com/watch?v=eo03DWk4_IU

EXAMPLE TOOLS

Commercial: Attenex Patterns (now FTI Ringtail)



SUCCESS STORIES OF VA TOOL

- Lovells (6th largest law firm worldwide) was investigating 35Gb of email data
 - traditional method: estimated cost: 1 year, 4-5 million \$US
 - with VA software: three months, cost 1 million \$US
- JMBM law firm represented spinal surgeon & inventor in intellectual property suit
 - 20 claims, 50 million pages of documents, contracts, patents, etc.
 - with VA software (used on 7 computers), 44 million pages sifted through in 4 months
 - important doc found, surgeon won, received \$570 million in compensation

Figure 1. Magic Quadrant for E-Discovery Software



Source: Gartner (June 2014)

RESEARCH

- working on this level in research is difficult
 - man power for providing support
 - “research aspect” needs most attention
 - adoption of prototypes unlikely when stakes are high (\$\$\$)
- thus, next: smaller research projects in regards to document analysis

PARALLEL TAG CLOUDS

C. Collins, F. B. Viégas, and M. Wattenberg, “Parallel Tag Clouds to Explore and Analyze Facted Text Corpora,” in *Proc. of the IEEE Symp. on Visual Analytics Science and Technology (VAST)*, 2009.

Parallel Tag Clouds to Explore
and Analyze Faceted Text Corpora

Christopher Collins
Fernanda B. Viégas
Martin Wattenberg

FACET ATLAS

Nan Cao; Jimeng Sun; Yu-Ru Lin; Gotz, D.; Shixia Liu; Huamin Qu,
"FacetAtlas: Multifaceted Visualization for Rich Text Corpora,"
Visualization and Computer Graphics, IEEE Transactions on, vol.16,
no.6, pp.1172,1181, Nov.-Dec. 2010
doi: 10.1109/TVCG.2010.154

FacetAtlas: Multifaceted Visualization for Rich Text Corpora

InfoVis 2010

NanCao, Jimeng Sun, Yu-Ru Lin, David Gotz,
Shixia Liu, Huamin Qu

CAMBIERA

Collaborative Brushing and Linking
for Co-located Visual Analytics
of Document Collections

Petra Isenberg & Danyel Fisher
Microsoft Research